

Investor Presentation
Full Year & Fourth Quarter 2016

### Disclaimer



This presentation contains forward-looking statements about the objectives, strategies, financial condition, results of operations and businesses of Yellow Pages Limited. These statements are considered "forward-looking" because they are based on current expectations about our business and the markets we operate in, and on various estimates and assumptions. Our actual results could be materially different from our expectations if known or unknown risks affect our business, or if our estimates or assumptions turn out to be inaccurate.

As a result, we cannot guarantee that any forward-looking statements will materialize. Forward-looking statements do not take into account the effect that transactions or non-recurring items announced or occurring after the statements are made may have on our business.

We disclaim any intention or obligation to update any forward-looking statements, except as required by law, even if new information becomes available through future events or for any other reason.

Risks that could cause our actual results to differ materially from our current expectations are discussed in section 6 of our February 14<sup>th</sup>, 2017 Management's Discussion and Analysis.

## Our Mission

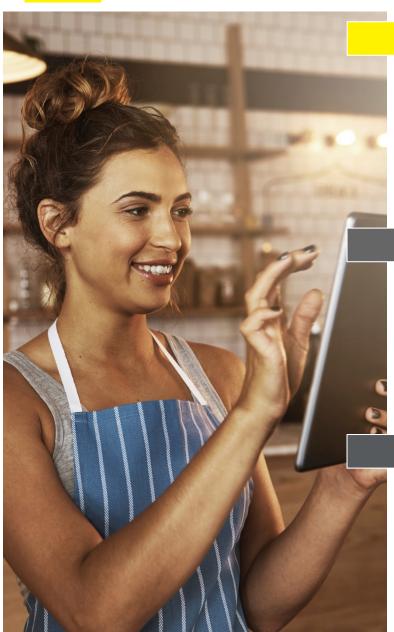




We aim to champion the digital economy by offering consumers and merchants media and marketing solutions that help them interact and transact

## Acting as the Chief Marketing Officer for SMEs





## **Establishing Your Presence**



Owned & Operated Placement Advertising







Content Syndication Across the Most Popular Search Sites & Apps

### Boosting Your Sales & Extending Your Reach

### Visibility



Website



Digital

Display



SEM



**Performance** 

Facebook Ad

### Engagement





cebook Reputation Page Management

## Managing Your Business



Online Ordering



Bookings & Reservations

**Current Offering** 

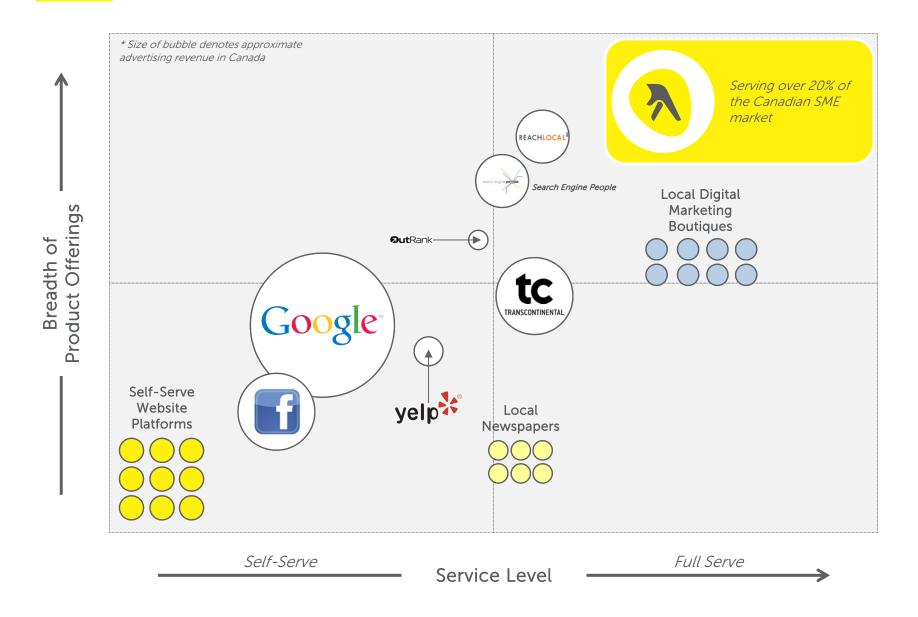


Scheduling & Customer Relationship Management

**Near Future** 

# Uniquely Positioned to Capture Growth in the Canadian Digital Marketing Landscape





# A

## Significant Progress Made in the Digital Transformation Since 2014

# Established Credible Digital Offering

- Drove mid to high single-digit annual digital revenue growth
- Generating \$556M in annual digital revenues, now representing 70% of the business
- One of Canada's leading digital property networks amassing 465M annual visits<sup>1</sup>

## Improved Operational Capabilities

- · Accelerating growth in in annual new customer acquisition
- Improvements in the stabilization of the customer base at 241,500 clients<sup>2</sup>
  - Annual net customer count decline of ~3,500 versus ~30,000, which was the case before the launch of the Return to Growth plan

# Investments in Growth Opportunities

- Acquired ComFree / DuProprio, gaining immediate scale in the real estate vertical and complimenting our command of the home services vertical
- Acquired JUICE and repositioned Mediative, expanding our digital marketing portfolio and reach to global brands

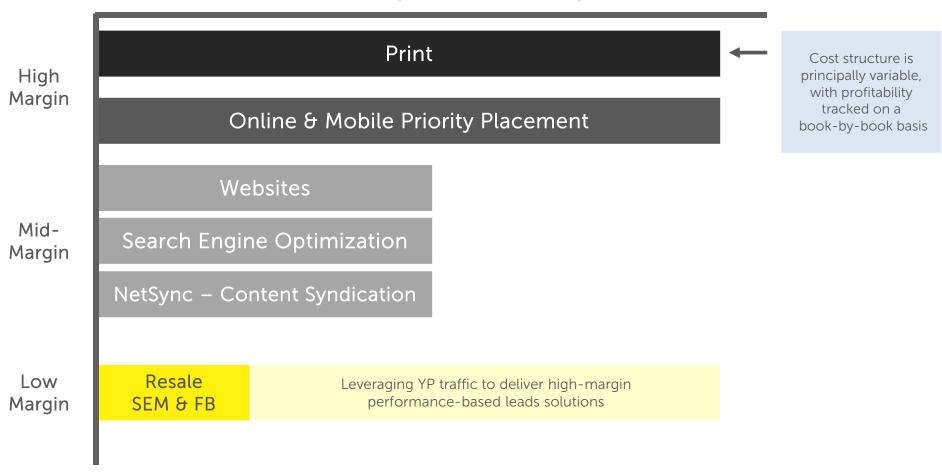
# Deleveraged Our Balance Sheet

- \$490M repaid in debt since the issuance of the Senior Notes in 2012
- Ability to generate free cash flow providing financial flexibility to invest in our business operations, technologies, and product offering



## Profitability Profile of the Yellow Pages' Business Segments

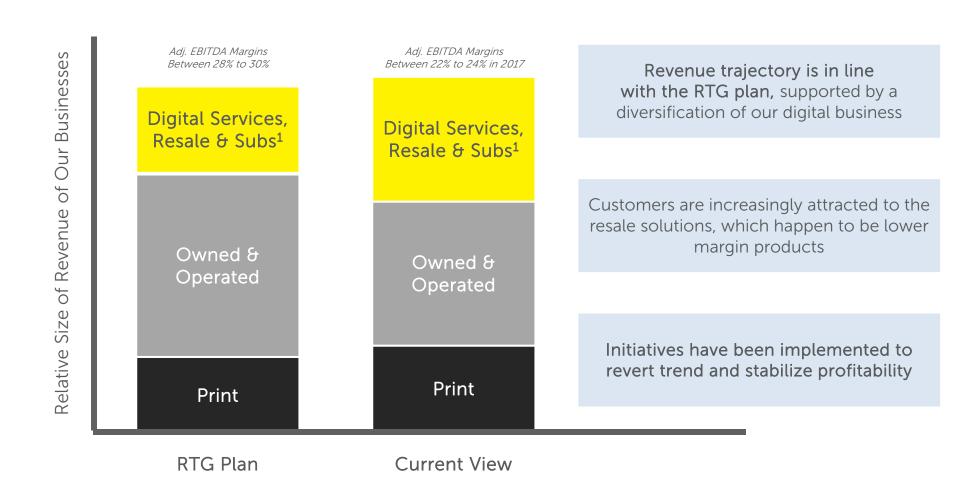
Relative Size of Gross Margins of Our Local Digital Solutions



Placement solutions on Yellow Pages Owned & Operated properties, hold the highest profitability among our digital product suite

## Changes in Yellow Pages' Consolidated Revenue Mix





Consolidated revenue is on track, however levels of long-term profitability have shifted due to changes in digital product mix



## The Owned & Operated Digital Experience for Consumers

### Business & People Search



### ΥP

Discover everything your local neighbourhood has to offer



### Canada411 & 411.ca

Network of Canada's most frequented and trusted online and mobile destinations for personal and local business information

### Real Estate



### ComFree / DuProprio Network

C2C marketplace offering homeowners a professional and cost effective service to market and sell their properties



### YP NextHome

Provides Canadians with valuable real estate information to help them make the right buying, selling, and/or renting decision

### Retail



### YP Shopwise

Everyday shopping app to help Canadians save time and money



### RedFlagDeals & RFD Forums

Canada's leading provider of online and mobile promotions, deals, coupons and shopping tools



### **YP Grocery**

Combs flyers and coupons to get Canadians the most savings on their grocery list

### **Dining**



### YP Dine

Discover, search for and book local restaurants based on time of day, mood and expert suggestions



### Bookenda

Leading online transaction platform for users and merchants to easily interact and manage bookings

Attracting over 465 million<sup>1</sup> visits to our network of digital properties annually

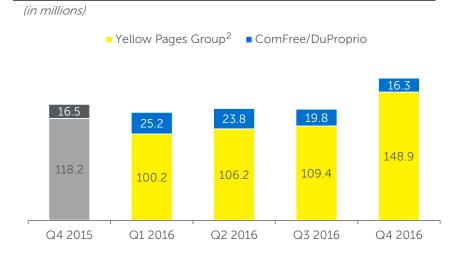


## Attracting Millions of Canadians to Our Media Properties

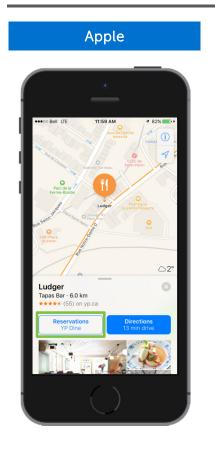
### One of Canada's Most Frequented Properties

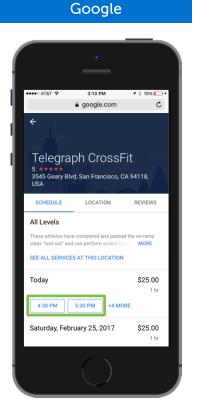
		Total Unique Visitors	Reach
1.	Google	29 M	94%
3.	facebook	25 M	82%
5.	amazon	21 M	70%
17.	<b>N Yellow</b> Pages*	12 M	40%
25.	o tripadvisor®	10 M	33%
56.	yelp🎎	5 M	18%

### With Significant TDVs Across the Network



Local Partner of Choice with Global Players Driven by YP's Data on Canada's Marketplace





Bookings and reservations through integration with Apple Maps & the Google Network



## Sophisticated Digital Marketing Tools to Extend SME's Reach

Mobile & Desktop Placement Advertising Across YP Network Content Syndication Across 25+ Search Partners

Professional Website Fulfillment & Management







Search Engine Optimization Presence on SERPs Digital Display Advertising Solutions

Search Engine Marketing

Facebook Campaign Management









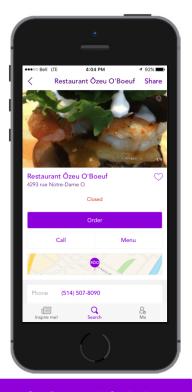


## Transaction Oriented Approach to Create New Opportunities

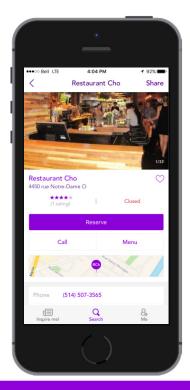
YP Dine

ComFree / DuProprio

Providing YP Dine Customers with Solutions to Interact & Transact with Customers

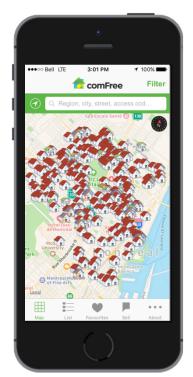


On Demand Ordering



Integrated Booking Engine

Access to a Proven C2C Marketplace



Connecting Buyers to Our Advertisers Directly



Growth of our customer base and through a transaction oriented approach in current and new customer segments

## One of the Leading Digital Advertising Agencies for Global Brands







One of Canada's leading national digital advertising agencies, leveraging proprietary programmatic technologies and an extensive publisher network to connect Canadians with the brands they love

### **Network of Brand Relationships**







**MEDIATIVE** 



































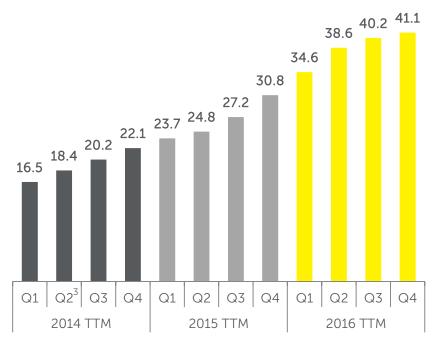
## Significant Deceleration in Net Customer Count Decline

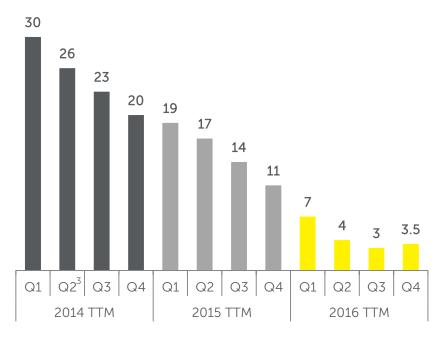
### Annual Customer Acquisition<sup>1</sup>

(in thousands)

### Net Customer Count Decline<sup>1,2</sup>

(in thousands)





	2014 TTM			2015 TTM			2016 TTM					
	Q1	Q2 <sup>3</sup>	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Customer Renewal	85%	85%	85%	84%	85%	85%	85%	85%	84%	83%	83%	82%
Renewers Upselling	26%	26%	27%	31%	35%	40%	44%	44%	42%	43%	44%	47%

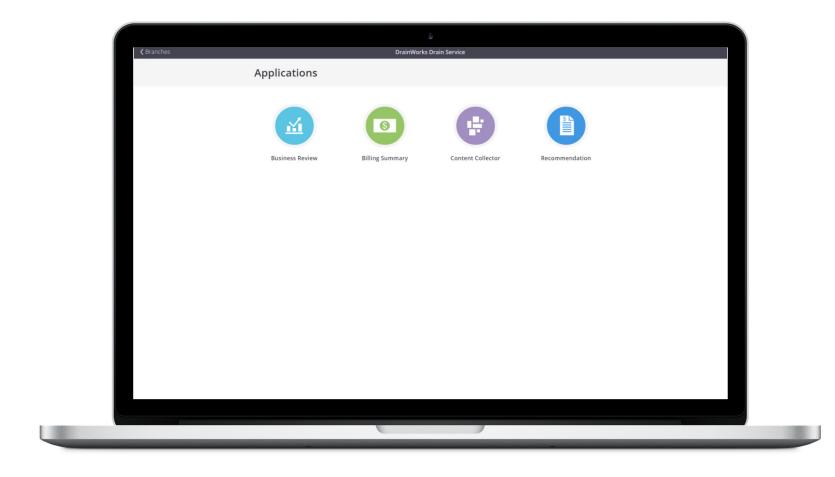
<sup>1</sup> YP Core only, excludes the contribution of Mediative, JUICE, 411, Yellow Pages Homes Limited and the ComFree / DuProprio Network

<sup>2</sup> Represents the year-over-year change in customer count experienced during the period

<sup>3</sup> The Return to Growth Plan was announced on May  $8^{th}$ , 2014



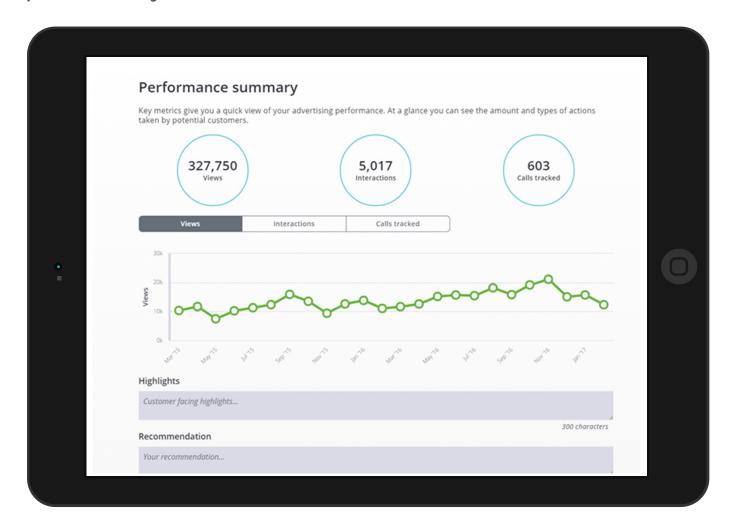
## Empowering the YP Salesforce With Best-in-Class Tools



Compass, our in-house sales platform, used throughout the sales cycle to streamline the customer journey, from: Account Preparation to Sales Call to Post Sales & Support



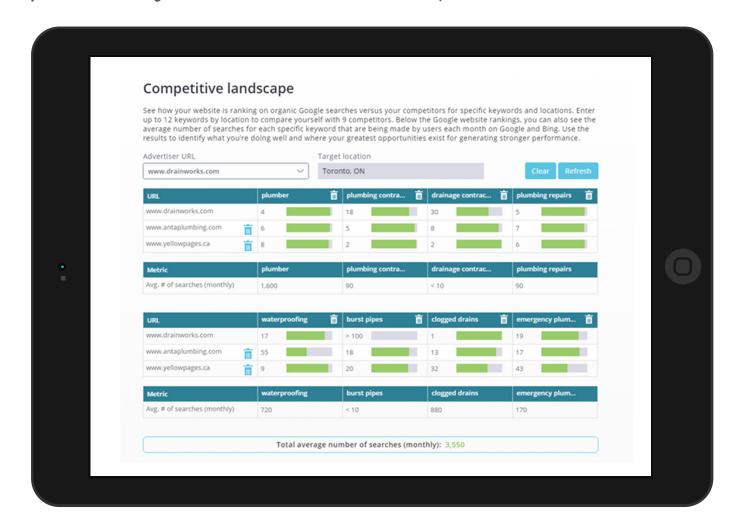
## The Compass Ecosystem: Business Review



"Business Review" provides data on advertising performance and ties spend to traction, reach and ROI. Communicating performance is instrumental in building trust with SMEs



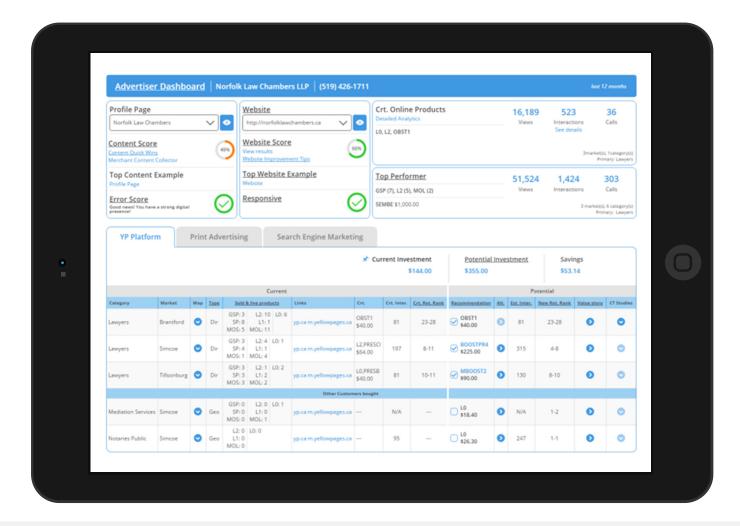
## The Compass Ecosystem: Search Landscape



"Search Landscape" provides SMEs a lay-of-the-SERP-land. The tool provides key data, such as organic rankings and keyword volumes, which help evaluate the effects of additional investments



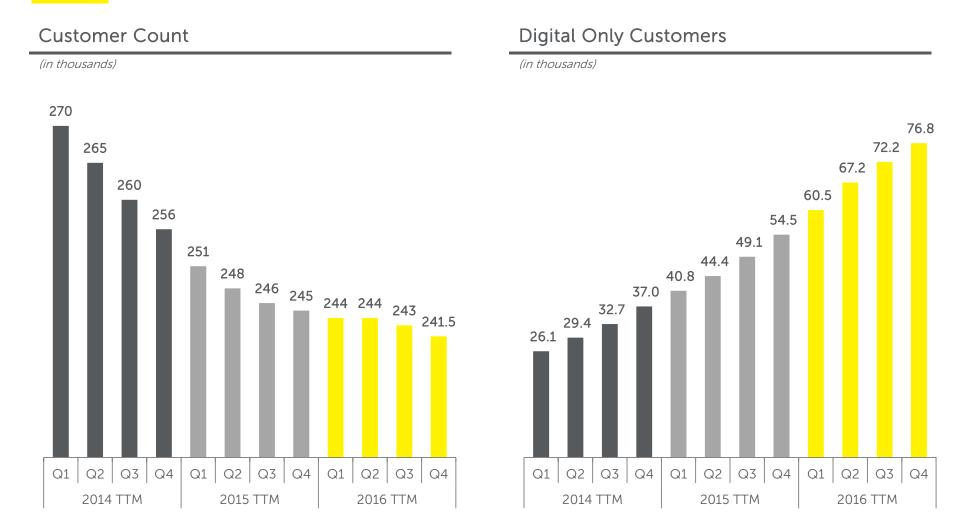
## The Compass Ecosystem: Recommendation Engine



"Recommendation Engine" is the sales dashboard providing the most relevant KPIs and analyses. Such as benchmarking to peers, content score, analytics across the YP Network and product recommendations tailored to SME being serviced



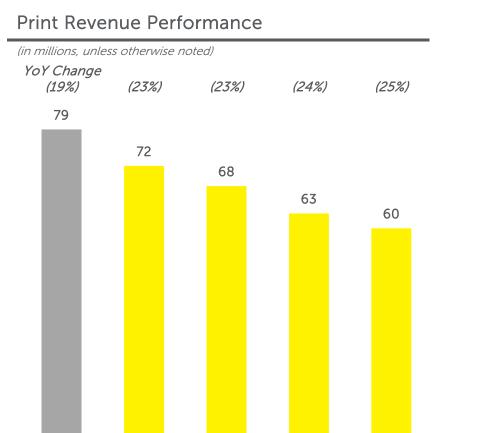
## Stabilization in Customers Driven by Growth in Digital Customers



Significant progress made in becoming one of Canada's leading digital marketing companies



## Print and Digital Revenue Performance



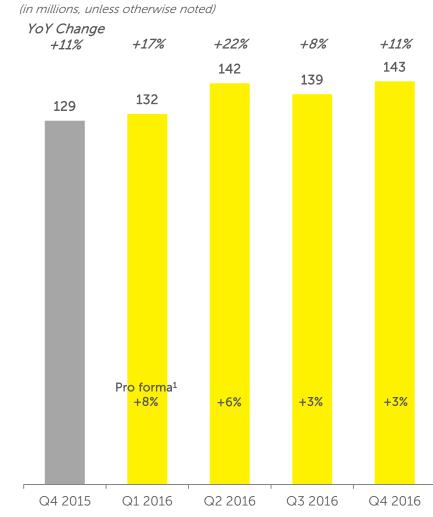
Q2 2016

Q3 2016

Q1 2016

Q4 2015

### Digital Revenue Performance



Q4 2016

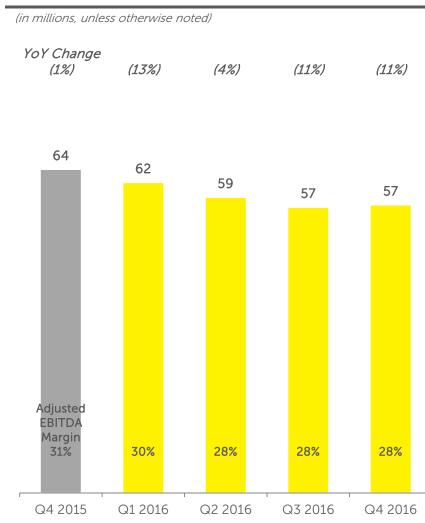


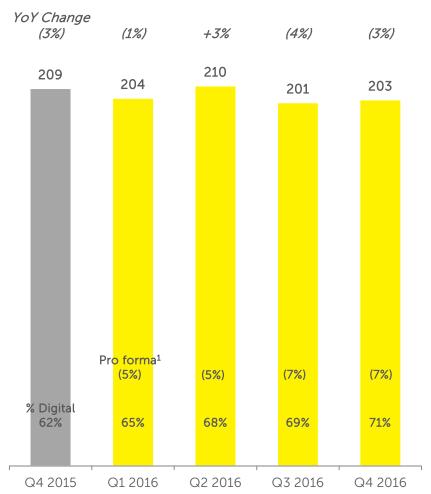
## Revenue and Adjusted EBITDA Performance

### Consolidated Revenue Performance

### (in millions, unless otherwise noted) YoY Change (3%)(1%) +3% (4%)210 209 204







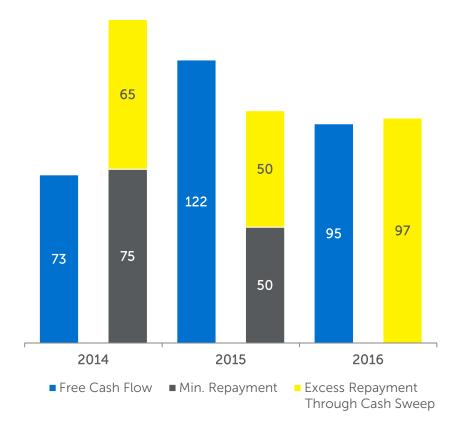


## Strong Free Cash Flow to Deleverage the Balance Sheet

### Free Cash Flow Relative to Debt Repayment

(in thousands, unless otherwise noted)





### Overview of Debt Instruments

Senior Secured Notes				
Description	\$309.7M Outstanding 9.25% per annum, payable quarterly Senior to all other obligations of the Issuer			
Issue/ Maturity Date	Dec. 20, 2012 / Nov. 30, 2018			
Credit Rating	S&P: BB- DBRS: BB (low)			
Cash Sweep Feature	75% of the Excess Free Cash Flow <sup>1</sup> for the preceding six-months ended March 31 and Sept. 30, subject to a minimum cash balance of \$75M			
Prepayment Option	105% of the principal prior to May 31, 2017 100% of the principal after May 31, 2017			

Exchangeable Debentures				
Description	\$107.1M Outstanding 8.0% per annum, payable semi-annually <sup>1</sup> Subordinated unsecured obligations			
Issue/ Maturity Date	Dec. 20, 2012 / Nov. 30, 2022			
Credit Rating	S&P: CCC+ DBRS: B (low)			
Conversion Feature	Exchangeable into common shares at any time at an exchange price equal to \$19.04 <sup>2</sup>			
Prepayment Option	110% of the principal prior to May 31, 2021 100% of the principal after May 31, 2021			

<sup>1</sup> Or 12% per annum if the payment is made in kind

<sup>2</sup> Representing an exchange ratio of approximately 52.5210 common shares for each \$1,000 principal amount of debentures

Note: The Company has in place a \$50 million Asset-Based Loan expiring in August 2018, which may be used for general corporate purposes



## Overview of Capital Structure and Net Debt

(in millions, unless otherwise noted)	Dec. 31, 2012	Dec. 31, 2015	Dec. 31, 2016	
Senior Secured Notes <sup>1</sup>	800	407	310	
Exchangeable Debentures <sup>2</sup>	87	90	92	
Obligations Under Finance Leases	2	1	0	
Total Debt	888	498	402	
Cash and Cash Equivalents	107	67	17	
Total Net Debt	782	431	385	
Total Equity	286	760	369	
Net Debt / Adjusted EBITDA	1.4x	1.7x	1.6x	
Trailing 12 Months Free Cash Flow	198	122	95	

\$490 million in Senior Notes has been repaid since issuance



## Full Year 2017 Operational & Financial Guidance



**APPENDIX** 



## Overview of ComFree and DuProprio ("CF / DP")

- Online C2C marketplace to help Canadians sell their homes
- Offers fee-based à la carte solutions and expertise, which eliminates agents to save money
- One of Canada's most trafficked real-estate properties (Ranked Top 4 in Canada¹)
- Provided an entry point to transaction-based offering

### À la Carte Services & Solutions Changing of the Guard in Canadian Real Estate **Traditional** ComFree • In-home introductory appointment & consulting **Brokerage** DuProprio Gettina Custom high-quality photos Started Pricing assistance and market data driven by internal Control of Realtor Home Owner database of listings and historic transactions Sales Process Real Estate Generalist Team of Experts • Listing, presence and preferred placement on the Expertise Marketing ComFree / DuProprio digital network and apps Your • Custom lawn and directional signs and printable Property Ad-hoc & Customer Consistent & feature sheets and custom booklets Experience highly varied owner-centric • Customer support available 7 days a week ~5% of property \$300 to \$2.500 Fee • Sales and marketing coaching from seasoned real value Selling With estate professionals and notaries Support • Detailed guides and access to all the legal Principal documents required to finalize the transaction Home Owner Realtor **Benefactor**



## Overview of JUICE

- Pioneer in mobile programmatic (direct & RTB) advertising
- Ad-tech company driving innovation in mobile targeting, placement, and creative
- Expands YP's customer base to serve national brands and provides data on habits of brands and consumers

### JUICE's Proprietary Mobile Ad Platforms

## swarm

Swarm is a mobile first demand-side real-time bidding platform. It enables advertising to purchase unique behavioral audience segments with fine-grain location targeting at scale

## nectar

Nectar is the only Programmatic Direct-platform built for mobile. It plugs directly into a publisher's ad server for a first look at premium inventory availability.

It introduces the efficiency of automation to the process of booking guaranteed inventory with premium publishers, at scale, in one platform.

### JUICE's Publisher Network























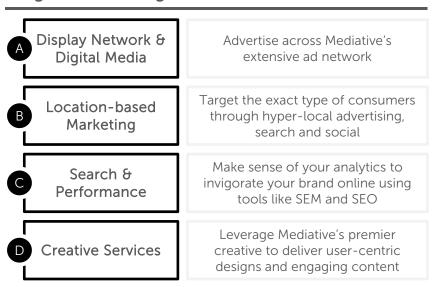




## Overview of Mediative

- Offshoot of Yellow Pages formed in 2011 as full-service marketing agency
- Acts as the exclusive manager to several mainstream publisher ad networks, including Walmart Canada and the Yellow Pages Network
- Expands YP's customer base to serve national brands and provides data on habits of brands and consumers

### Digital Marketing Solutions & Services



### Mediative's Publisher Ad Network

Walmart Consumers a Month













